

ATSG Reports Strong Second Quarter 2022 Results

Delivers 24% Top-line Growth, Driven by Continued Strength in Freighter Leasing Reaffirms 2022 Adjusted EBITDA Guidance

WILMINGTON, OH, August 4, 2022 - Air Transport Services Group, Inc. (Nasdaq: ATSG), the leading provider of medium wide-body aircraft leasing, contracted air transportation, and related services, today reported consolidated financial results for the second quarter and six months ended June 30, 2022. ATSG's second quarter 2022 results, as compared with the second quarter 2021, include:

Second Quarter 2022 Results

- Revenues of \$510 million, up 24%
- GAAP Earnings of \$54 million, or \$0.73 per share basic, down from \$80 million, or \$1.17. Second quarter 2021 results included \$38 million pretax in government grants representing pandemic relief for ATSG's passenger airline, \$30 million in incremental pretax gains primarily related to warrant revaluations.
- Adjusted Earnings Per Share* of \$0.59, versus \$0.35 a year ago. Amounts exclude, among other items, government grant and warrant revaluation gains. Results for each year reflect additional shares for a change in GAAP presentation related to convertible notes
- Adjusted Pretax Earnings* of \$67 million, up 80%
- Adjusted EBITDA* of \$158 million, up 23%
- Operating Cash Flow of \$125 million, versus \$183 million for the year ago quarter ended June 30. Also, Adjusted Free Cash Flow* of \$72 million, versus \$123 million for the year ago quarter, reflecting higher customer receivables.

Rich Corrado, president and chief executive officer of ATSG, said, "Leasing converted midsize freighter aircraft and flying them in express-package networks remained a powerful and resilient driver of our strong cash flow in the second quarter. CAM, our aircraft lessor, again fueled our adjusted earnings momentum, with nine more Boeing 767 freighters leased to third-party customers than a year ago. Our cargo airlines continue to fly more hours, using both freighters that CAM owns plus others that customers have assigned to them. Inflation-driven increases in employee costs, contracted labor, crew travel and other costs are affecting our ACMI Services results and we are taking steps to mitigate the impact where we can."

^{*} Adjusted Earnings Per Share, Adjusted Pretax Earnings, Adjusted EBITDA and Adjusted Free Cash Flow are non-GAAP financial measures and are defined and reconciled to GAAP measures at the end of this release.

Segment Results

CAM

- External leases of nine more Boeing 767s since June 2021 contributed to CAM's 24 percent second-quarter revenue gain. CAM also realized more 2022 revenues from new pay-by-cycle engine support services with several lessees of its 767-200 freighters. Aircraft leasing and related revenues from external customers were up 21 percent.
- CAM's second-quarter pretax earnings increased 76 percent to \$39.6 million versus the prior-year quarter. Allocated interest decreased \$3 million and depreciation increased \$6 million.
- Eighty-nine CAM-owned 767 freighter aircraft were leased to external customers as of June 30, 2022. CAM expects to lease six more freighters in the second half, including four 767s and two Airbus A321-200s.
- CAM purchased five 767-300 and four A321-200 passenger aircraft during the first half for
 conversion to freighters. One CAM-owned 767-300 passenger aircraft was removed from service
 with Omni Air and scheduled for freighter conversion. Nineteen CAM-owned aircraft were in or
 awaiting conversion to freighters as of June 30, 2022, consisting of fourteen 767-300s and five
 A321s.

ACMI Services

- Second-quarter revenues increased 27 percent to \$347 million. Block hours for ATSG's airlines reflected sharply higher passenger flying and the benefit of four more CAM-leased freighters in CMI service than a year ago, plus four more 767 freighters provided by customers for our airlines to operate.
- Second-quarter flight schedules were up from a year ago, particularly for passenger charter operations. Revenue block hours increased nine percent overall, including a 13 percent increase for passenger and combi flying and a 7 percent increase for cargo aircraft.
- Pretax segment earnings decreased \$23 million to \$22 million for the quarter. Prior-year results included \$38 million from government grants awarded to offset pandemic effects on Omni Air's passenger operations.
- Excluding the government grants, segment earnings more than tripled from a year ago.
- Second-quarter results were affected by additional costs for crew coverage and inflation-driven increases in operating costs, including crew travel, fuel costs for positioning aircraft, and labor costs, including contracted worker costs.

2022 Outlook

ATSG continues to project a record \$640 million in Adjusted EBITDA for 2022, up nearly \$100 million from 2021. Our 2022 Adjusted EBITDA forecast assumes:

- The addition of ten dry leases of converted freighters for the year, including eight 767-300s and two A321-200 aircraft.
- Seven more 767 freighters that our airlines will operate under CMI arrangements that the aircraft's owners or lessees have assigned to our airlines.
- Mitigation of some inflation-driven cost increases in ACMI Services and rate increases for military passenger operations beginning in the fourth quarter.
- Full restoration of ATI's global combi service to all remote U.S. military facilities it served before the pandemic, including a major route scheduled to resume in the fourth quarter.

ATSG has raised its capital spending projection for 2022 by \$35 million to \$625 million, including \$205 million in sustaining capex and \$420 million for growth. The increase in growth capex reflects payments in the second half of 2022 to acquire feedstock aircraft previously scheduled to be purchased in 2023. 2022 growth capex will be funded primarily by the strong Adjusted Free Cash Flow ATSG will generate this year.

CAM has completed the first four of its projected eight 767-300 leases this year. ATSG's cargo airlines continue to add customers' aircraft to its freighter fleet. Those aircraft, along with expanded peak flying, are expected to boost air delivery revenues and earnings in the second half of the year.

Corrado said that Omni Air's revenues and flights for the U.S. military remain at high levels and ATSG's passenger business is expected to deliver solid results in the second half.

"Despite persistent inflation, we expect to reach our financial targets for 2022, as demand for our express-package network assets and flight operations remains high. E-commerce shopping habits, now well ingrained and reinforced by often lower online prices, will continue to drive express-package delivery networks that assure rapid, reliable delivery. That trend, in turn, will drive growth in ATSG's cash flow through the current economic cycle and beyond," he said.

Corrado noted that ATSG expects to lease a record eighteen freighters in 2023, including fourteen 767s and four A321s.

"The majority of those orders are backed by customer deposits, and nearly all are from existing customers, giving us great confidence about growth in our core leasing returns over the next 18 months," he said. "Beyond that, we have customer orders for twenty Airbus A330s we will start to acquire and convert next year, with deliveries beginning in 2024. Our existing lease portfolio and order book translate into a compelling growth story for ATSG in the coming years."

Non-GAAP Financial Measures

This release, including the attached tables, contains non-GAAP financial measures that management uses to evaluate historical results and project future results. Management believes that these non-GAAP measures assist in highlighting operational trends, facilitating period-over-period comparisons, and providing additional clarity about events and trends affecting core operating performance. Disclosing these non-GAAP measures provides insight to investors about additional metrics that management uses to evaluate past performance and prospects for future performance. Non-GAAP measures should not be considered in isolation or as a substitute for analysis of the Company's results as reported under GAAP. The historical non-GAAP financial measures included in this release are reconciled to GAAP earnings in tables included later in this release. The Company does not provide a reconciliation of projected Adjusted EBITDA because it is unable to predict with reasonable accuracy the value of certain adjustments. Certain adjustments can be significantly impacted by the re-measurements of financial instruments including stock warrants issued to a customer. The Company's earnings on a GAAP basis and the non-GAAP adjustments for gains and losses resulting from the re-measurement of stock warrants, will depend on the future prices of ATSG stock, interest rates, and other assumptions which are highly uncertain.

Conference Call

ATSG will host an investor conference call on Friday, August 5, 2022, at 10 a.m. Eastern time to review its financial results for the second quarter of 2022. Participants must register in advance to receive a number and PIN to connect by phone, using a link provided on our website, atsginc.com/investors. A separate link will offer access to a live, listen-only webcast of the call. The webcast will remain available for replay via the same site for 30 days.

About ATSG

ATSG is a leading provider of aircraft leasing and air cargo transportation and related services to domestic and foreign air carriers and other companies that outsource their air cargo lift requirements. ATSG, through its leasing and airline subsidiaries, is the world's largest owner and operator of converted Boeing 767 freighter aircraft. Through its principal subsidiaries, including three airlines with separate and distinct U.S. FAA Part 121 Air Carrier certificates, ATSG provides aircraft leasing, air cargo lift, passenger ACMI and charter services, aircraft maintenance services and airport ground services. ATSG's subsidiaries include ABX Air, Inc.; Airborne Global Solutions, Inc.; Airborne Maintenance and Engineering Services, Inc., including its subsidiary, Pemco World Air Services, Inc.; Air Transport International, Inc.; Cargo Aircraft Management, Inc.; and Omni Air International, LLC. For more information, please see www.atsginc.com.

Except for historical information contained herein, the matters discussed in this release contain forward-looking statements that involve risks and uncertainties. A number of important factors could cause Air Transport Services *Group, Inc.'s ("ATSG's") actual results to differ materially from those indicated by such forward-looking statements.* Such factors include, but are not limited to: (i) the extent to which changes in market conditions impact the number, timing, and scheduled routes of aircraft deployments to new and existing customers; (ii) the cost and timing with respect to which we are able to purchase and modify aircraft to a cargo configuration, which may be impacted by global supply chain disruptions; (iii) our operating airlines' ability to maintain on-time service and control costs; (iv) our ability to remain in compliance with key agreements with customers, lenders and government agencies; (v) persistent elevated rates of inflation and changes in general economic and/or industry-specific conditions such as higher labor costs, increases in interest rates, an economic recession, and downturns in customer business cycles; (vi) the impact arising from COVID-19 outbreaks, including the emergence of COVID-19 variants; (vii) mark-tomarket changes on certain financial instruments; and (viii) other factors that are contained from time to time in ATSG's filings with the U.S. Securities and Exchange Commission, including its annual report on Form 10-K and quarterly reports on Form 10-Q. Readers should carefully review this release and should not place undue reliance on ATSG's forward-looking statements. These forward-looking statements were based on information, plans and estimates as of the date of this release. Except as may be required by applicable law, ATSG undertakes no obligation to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes.

Contact:

Quint Turner, ATSG Inc. Chief Financial Officer 937-366-2303

CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands, except per share data)

| REVENUES 2021 | | Three Months EndedJune 30. | | | | Six Months Ended | | | | |
|--|--|----------------------------|----------|----|----------|------------------|----------|----|----------|--|
| REVENUES \$ 509,668 \$ 409,872 \$ 985,28 \$ 785,040 OPERATING EXPENSES 162,797 141,524 324,559 283,540 Depreciation and amorization 813,372 75,633 163,443 146,684 Maintenance, materials and repairs 39,407 45,913 75,116 87,920 Fuel 73,102 36,592 133,460 67,034 Contracted ground and aviation services 20,153 18,794 38,486 33,597 Travel 28,480 18,501 52,679 30,905 Landing and ramp 4,085 3,026 8,663 6,135 Rent 7,068 5,726 13,731 11,594 Insurance 2,326 3,088 4,878 6,204 Other operating expenses 20,361 14,750 40,204 31,173 Government grants 20,361 14,750 40,204 31,173 Other operating expenses 20,361 14,750 40,204 28 Other operating expenses 1,052 | | | | | | | | | | |
| Salaries, wages and benefits 162,797 141,524 324,559 283,540 Depreciation and amortization 81,327 75,633 163,443 146,684 Maintenance, materials and repairs 39,407 45,913 75,116 87,920 Fuel 73,102 36,592 133,460 67,034 Contracted ground and aviation services 20,153 18,794 38,484 33,597 Travel 28,80 18,501 52,679 36,905 Landing and ramp 4,085 3,026 8,663 6,135 Rent 7,068 5,726 13,731 11,594 Insurance 2,326 3,068 4,878 6,204 Other operating expenses 20,361 14,759 4,948 Government grants 2 36,271 12,173 11,173 Government grants 2 2,36 14,574 4,482 Obert operating expenses 2 3,51 14,157 4,482 OFERATING INCOME 12 8 4,56 <t< th=""><th>REVENUES</th><th>\$</th><th>509,668</th><th>\$</th><th></th><th>\$</th><th>995,528</th><th>\$</th><th></th></t<> | REVENUES | \$ | 509,668 | \$ | | \$ | 995,528 | \$ | | |
| Depreciation and amortization 81,372 75,633 163,443 146,684 Maintenance, materials and repairs 39,407 45,913 75,116 87,920 Fuel 73,407 36,592 133,460 67,034 Contracted ground and aviation services 20,153 18,794 38,484 33,597 Travel 28,480 18,501 52,679 36,905 Landing and ramp 4,085 3,026 8,663 6,135 Rent 7,080 5,726 13,731 11,594 Insurance 2,326 3,068 4,878 6,204 Other operating expenses 20,361 14,750 40,204 31,173 Government grants — 439,151 352,523 855,217 644,482 Other operating expenses 20,361 14,750 40,204 31,173 Government grants 5 28 4,482 28 Other operating expenses 20,361 14,550 140,211 141,478 Text print 1,000 | OPERATING EXPENSES | | | | | | | | | |
| Maintenance, materials and repairs 39,407 45,913 75,116 87,920 Fuel 73,102 36,592 133,460 67,034 Contracted ground and aviation services 20,153 18,597 33,697 Travel 28,480 18,501 52,679 36,905 Landing and ramp 4,085 3,026 8,663 6,135 Ren 7,068 5,726 13,731 11,594 Insurance 2,326 3,068 4,878 6,204 Other operating expenses 20,361 14,75 40,204 31,173 Government grants 70,517 84,619 101,11 141,478 OPERATING INCOME 70,517 84,619 140,311 141,478 OTHER INCOME (EXPENSE) 1 4,56 10,776 8,813 Debt issuance costs 6,11 35,703 8,707 45,175 Losses from non-consolidated affiliates 3,220 965 4,623 218 Losses from non-consolidated affiliates 3,220 9,62 | Salaries, wages and benefits | | 162,797 | | 141,524 | | 324,559 | | 283,540 | |
| Maintenance, materials and repairs 39,407 45,913 75,116 87,920 Fuel 73,102 36,592 133,460 67,034 Contracted ground and aviation services 20,153 18,509 32,679 36,909 Travel 28,480 18,501 52,679 36,905 Landing and ramp 4,085 3,026 8,663 6,135 Ren 7,068 5,726 13,731 11,594 Insurance 20,361 14,750 40,204 31,173 Government grants 20,361 14,750 40,204 31,173 Government grants 70,517 84,619 140,311 141,478 OPERATING INCOME 70,517 84,619 140,311 141,478 OPERATING EXPENSE) Interest income 15 9 24 28 Non-service component of retirce benefit credits 5,388 4,456 10,776 8,913 Debt issuance costs 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliate | Depreciation and amortization | | 81,372 | | 75,633 | | 163,443 | | 146,684 | |
| Contracted ground and aviation services 20,153 18,794 38,484 33,597 Travel 28,480 18,501 52,679 36,005 Landing and ramp 4,085 3,026 8,663 6,135 Rent 7,068 5,726 13,731 11,594 Insurance 2,326 3,068 4,878 6,204 Other operating expenses 20,361 14,750 40,204 31,173 Government grants ———————————————————————————————————— | Maintenance, materials and repairs | | 39,407 | | 45,913 | | 75,116 | | 87,920 | |
| Travel 28,480 18,501 52,679 36,905 Landing and ramp 4,085 3,026 8,663 6,135 Rent 7,068 5,726 13,731 11,594 Other operating expenses 20,361 14,750 40,204 31,173 Government grants ———————————————————————————————————— | Fuel | | 73,102 | | 36,592 | | 133,460 | | 67,034 | |
| Landing and ramp 4,085 3,026 8,663 6,135 Rent 7,068 5,726 13,731 11,594 Insurance 2,326 3,068 4,878 6,204 Other operating expenses 20,361 14,750 40,204 31,173 Government grants | Contracted ground and aviation services | | 20,153 | | 18,794 | | 38,484 | | 33,597 | |
| Rent Insurance 7,068 1,376 2,326 3,068 4,878 6,204 11,594 6,204 Other operating expenses 20,361 14,750 40,204 31,173 (38,274) 7,204 7,20 | Travel | | 28,480 | | 18,501 | | 52,679 | | 36,905 | |
| Insurance | Landing and ramp | | 4,085 | | 3,026 | | 8,663 | | 6,135 | |
| Other operating expenses 20,361 14,750 40,204 31,173 Government grants 439,151 325,253 855,217 664,482 OPERATING INCOME 70,517 84,619 140,311 141,478 OTHER INCOME (EXPENSE) 15 9 24 28 Non-service component of retiree benefit credits 5388 4,456 10,76 8,913 Debt issuance costs - (6,605) - (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) 2018 Interest expense (12,67) 19,607 (5,976) 17,850 EARNINGS FROM CONTINUING OPERATIONS BEFORE 69,250 104,226 134,335 159,328 INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169 EARNINGS FROM CONTINUING OPERATIONS, NET OF TAX 882 65 882 65 EARNINGS FROM DISCONTINUED OPERATIONS \$5,5002 79,934 10,408 | Rent | | 7,068 | | 5,726 | | 13,731 | | 11,594 | |
| Government grants — (38,274) — (66,304) OPERATING INCOME 70,517 84,619 140,311 141,478 OTHER INCOME (EXPENSE) 15 9 24 28 Non-service component of retiree benefit credits 5,388 4,456 10,776 84,913 Debt issuance costs — (6,505) — (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) 2(18) Interest expense (9,461) 15,021 20,860 229,543 EARNINGS FROM CONTINUING OPERATIONS BEFORE 69,250 104,226 134,335 159,328 INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169 EARNINGS FROM CONTINUING OPERATIONS, NET OF TAX 882 65 882 65 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0,03 9,043 | Insurance | | 2,326 | | 3,068 | | 4,878 | | 6,204 | |
| OPERATING INCOME 70,517 84,619 140,311 141,478 OTHER INCOME (EXPENSE) Interest income 15 9 24 28 Non-service component of retiree benefit credits 5,388 4,456 10,776 8,913 Debt issuance costs — (6,505) — (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) EARNINGS FROM CONTINUING OPERATIONS BEFORE (1,267) 19,607 (5,976) 17,850 EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.73 \$ 1.41 \$ 1.91 Basic \$ 0.73 \$ 0.73 <td>Other operating expenses</td> <td></td> <td>20,361</td> <td></td> <td>14,750</td> <td></td> <td>40,204</td> <td></td> <td>31,173</td> | Other operating expenses | | 20,361 | | 14,750 | | 40,204 | | 31,173 | |
| OPERATING INCOME 70,517 84,619 140,311 141,478 OTHER INCOME (EXPENSE) 1 2 28 Interest income 15 9 24 28 Non-service component of retiree benefit credits 5,388 4,456 10,776 89,913 Debt issuance costs — (6,505) — (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) EARNINGS FROM CONTINUING OPERATIONS BEFORE 69,250 104,226 134,335 159,328 INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.73 \$ 1.41 \$ 1.91 Basi | Government grants | | | | (38,274) | | | | (66,304) | |
| OTHER INCOME (EXPENSE) Interest income 15 9 24 28 Non-service component of retiree benefit credits 5,388 4,456 10,776 8,913 Debt issuance costs — (6,505) — (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) EARNINGS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES (6,925) 104,226 134,335 159,328 INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.61 \$ 0.73 \$ 1.41 \$ 1.41 \$ 1.91 <td></td> <td></td> <td>439,151</td> <td></td> <td>325,253</td> <td></td> <td>855,217</td> <td></td> <td>644,482</td> | | | 439,151 | | 325,253 | | 855,217 | | 644,482 | |
| Interest income 15 9 24 28 Non-service component of retiree benefit credits 5,388 4,456 10,776 8,913 Debt issuance costs — (6,505) — (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) EARNINGS FROM CONTINUING OPERATIONS BEFORE 69,250 104,226 134,335 159,328 INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$55,092 79,934 104,888 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$0.61 0.74 1.141 1.91 Diluted \$0.61 0.74 1.141 | OPERATING INCOME | | 70,517 | | 84,619 | | 140,311 | | 141,478 | |
| Non-service component of retiree benefit credits 5,388 4,456 10,776 8,913 Debt issuance costs — (6,505) — (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) EARNINGS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES 69,250 104,226 134,335 159,328 INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0,61 0,74 1,141 \$ 1,91 Diluted \$ 0,61 0,74 1,18 1,23 | OTHER INCOME (EXPENSE) | | | | | | | | | |
| Debt issuance costs — (6,505) — (6,505) Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) EARNINGS FROM CONTINUING OPERATIONS BEFORE 69,250 104,226 134,335 159,328 INCOME TAXES (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$55,092 79,934 \$104,888 \$122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$0,61 0,74 1,118 1,123 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS 73,980 68,206 73,934 63,851 | Interest income | | 15 | | 9 | | 24 | | 28 | |
| Net gain on financial instruments 6,011 35,703 8,707 45,175 Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) EARNINGS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES 69,250 104,226 134,335 159,328 INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$55,092 79,934 \$104,888 \$122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$0.61 \$0.74 \$1.14 \$1.91 Diluted \$0.61 \$0.74 \$1.18 \$1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS Basic 73,980 68,206 73,934 63,851 | Non-service component of retiree benefit credits | | 5,388 | | 4,456 | | 10,776 | | 8,913 | |
| Losses from non-consolidated affiliates (3,220) 965 (4,623) (218) Interest expense (9,461) (15,021) (20,860) (29,543) (1,267) 19,607 (5,976) 17,850 EARNINGS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS 73,980 68,206 73,934 63,851 | Debt issuance costs | | _ | | (6,505) | | _ | | (6,505) | |
| Interest expense (9,461) (15,021) (20,860) (29,543) (1,267) (1 | Net gain on financial instruments | | 6,011 | | 35,703 | | 8,707 | | 45,175 | |
| EARNINGS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES 69,250 104,226 134,335 159,328 INCOME TAXES (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$55,092 79,934 104,888 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$0.73 1.17 1.41 1.91 Diluted \$0.61 0.74 1.18 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS 73,980 68,206 73,934 63,851 | Losses from non-consolidated affiliates | | (3,220) | | 965 | | (4,623) | | (218) | |
| EARNINGS FROM CONTINUING OPERATIONS BEFORE INCOME TAXES INCOME TAX EXPENSE EARNINGS FROM CONTINUING OPERATIONS EARNINGS FROM CONTINUING OPERATIONS EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX NET EARNINGS Basic SOLOTION SOLO | Interest expense | | (9,461) | | (15,021) | | (20,860) | | (29,543) | |
| INCOME TAXES (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.73 \$ 1.17 \$ 1.41 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS 73,980 68,206 73,934 63,851 | | | (1,267) | | 19,607 | | (5,976) | | 17,850 | |
| INCOME TAX EXPENSE (15,040) (24,357) (30,329) (37,169) EARNINGS FROM CONTINUING OPERATIONS 54,210 79,869 104,006 122,159 EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.73 \$ 1.17 \$ 1.41 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS 73,980 68,206 73,934 63,851 | | | 69,250 | | 104,226 | | 134,335 | | 159,328 | |
| EARNINGS FROM DISCONTINUED OPERATIONS, NET OF TAX 882 65 882 65 NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.73 \$ 1.17 \$ 1.41 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS \$ 73,980 68,206 73,934 63,851 | | | (15,040) | | (24,357) | | (30,329) | | (37,169) | |
| TAX 882 65 882 65 NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.73 \$ 1.17 \$ 1.41 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS \$ 73,980 68,206 73,934 63,851 | EARNINGS FROM CONTINUING OPERATIONS | | 54,210 | | 79,869 | | 104,006 | | 122,159 | |
| NET EARNINGS \$ 55,092 \$ 79,934 \$ 104,888 \$ 122,224 EARNINGS PER SHARE - CONTINUING OPERATIONS \$ 0.73 \$ 1.17 \$ 1.41 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS \$ 73,980 68,206 73,934 63,851 | | | 882 | | 65 | | 882 | | 65 | |
| Basic \$ 0.73 \$ 1.17 \$ 1.41 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS Basic 73,980 68,206 73,934 63,851 | | \$ | 55,092 | \$ | 79,934 | \$ | 104,888 | \$ | 122,224 | |
| Basic \$ 0.73 \$ 1.17 \$ 1.41 \$ 1.91 Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS Basic 73,980 68,206 73,934 63,851 | EADNINGS DED SHADE CONTINUING ODED ATIONS | | | | | | | | | |
| Diluted \$ 0.61 \$ 0.74 \$ 1.18 \$ 1.23 WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS \$ 73,980 68,206 73,934 63,851 | | ¢ | 0.72 | ¢ | 1 17 | ¢ | 1 41 | ¢ | 1.01 | |
| WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS Basic 73,980 68,206 73,934 63,851 | | | | | | | | | | |
| Basic <u>73,980</u> <u>68,206</u> <u>73,934</u> <u>63,851</u> | Diluted | Ф | 0.61 | Ф | 0.74 | Ф | 1.10 | Þ | 1.23 | |
| | WEIGHTED AVERAGE SHARES - CONTINUING OPERATIONS | | | | | | | | | |
| Diluted <u>89,449</u> <u>72,964</u> <u>89,098</u> <u>73,849</u> | | _ | 73,980 | _ | 68,206 | _ | 73,934 | _ | 63,851 | |
| | Diluted | _ | 89,449 | | 72,964 | _ | 89,098 | | 73,849 | |

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except share data)

| | June 30, 2022 | | cember 31, 2021 |
|---|------------------|-----------|--------------------|
| ASSETS | | | |
| CURRENT ASSETS: | | | |
| Cash and cash equivalents | \$ 47.151 | \$ | 69,496 |
| Accounts receivable, net of allowance of \$902 in 2022 and \$742 in 2021 | 260.260 | | 205.399 |
| Inventory | 54.005 | | 49.204 |
| Prepaid supplies and other | 28,157 | | 28.742 |
| TOTAL CURRENT ASSETS | 389.573 | | 352.841 |
| Property and equipment. net | 2.270.656 | | 2.129.934 |
| Customer incentive | 91.293 | | 102.913 |
| Goodwill and acquired intangibles | 498.073 | | 505.125 |
| Operating lease assets | 64.155 | | 62.644 |
| Other assets | 145,800 | | 113.878 |
| TOTAL ASSETS | \$ 3.459.550 | <u>\$</u> | 3.267.335 |
| LIABILITIES AND STOCKHOLDERS' EOUITY CURRENT LIABILITIES: | | | |
| Accounts pavable | \$ 194.951 | \$ | 174.237 |
| Accrued salaries, wages and benefits | 62,538 | | 56.652 |
| Accrued expenses | 11.423 | | 14,950 |
| Current portion of debt obligations | 634 | | 628 |
| Current portion of lease obligations | 20.497 | | 18.783 |
| Unearned revenue and grants | 38.293 | | 47.381 |
| TOTAL CURRENT LIABILITIES | 328.336 | | 312.631 |
| Long term debt | 1,358,842 | | 1,298,735 |
| Stock warrant obligations | 851 | | 915 |
| Post-retirement obligations | 20.375 | | 21.337 |
| Long term lease obligations | 44.305 | | 44.387 |
| Other liabilities | 53.596 | | 49.662 |
| Deferred income taxes | 241.752 | | 217.291 |
| STOCKHOLDERS' EOUITY: | | | |
| Preferred stock, 20,000,000 shares authorized, including 75,000 Series A Junior Participating Preferred Stock | _ | | _ |
| Common stock, par value \$0.01 per share; 150,000,000 shares authorized; 74,369,138 and 74,142,183 shares issued and outstanding in 2022 and 2021, respectively | 744 | | 741 |
| Additional paid-in capital | 1.037.139 | | 1.074.286 |
| Retained earnings | 435.189 | | 309.430 |
| Accumulated other comprehensive loss | (61.579) | | (62.080) |
| TOTAL STOCKHOLDERS' EQUITY | 1,411,493 | | 1,322,377 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ 3,459,550 | \$ | 3,267,335 |

CONDENSED CONSOLIDATED SUMMARY OF CASH FLOWS (In thousands)

| | 1 | Three Moi | s Ended | | Six Months Ended | | | | |
|---|----|-----------|---------|------------|------------------|-----------|----|------------|--|
| | | Jun | e 30 |), | |), | | | |
| | | 2022 | | 2021 | | 2022 | | 2021 | |
| OPERATING CASH FLOWS | \$ | 124,541 | \$ | 182,744 | \$ | 250,209 | \$ | 307,191 | |
| INVESTING ACTIVITIES: | | | | | | | | | |
| Aircraft acquisitions and freighter conversions | | (133,378) | | (115,402) | | (205,293) | | (200,104) | |
| Planned aircraft maintenance, engine overhauls and other non-aircraft additions to property and equipment | | (52,580) | | (59,406) | | (88,917) | | (100,145) | |
| Proceeds from property and equipment | | 78 | | 680 | | 154 | | 724 | |
| Investments in businesses | | (16,545) | | (785) | | (16,545) | | (2,482) | |
| TOTAL INVESTING CASH FLOWS | | (202,425) | | (174,913) | | (310,601) | | (302,007) | |
| FINANCING ACTIVITIES: | | | | | | | | | |
| Principal payments on debt | | (205,210) | (| 1,601,854) | | (295,310) | (| 1,725,919) | |
| Proceeds from borrowings | | 410,000 | | 1,290,600 | | 450,000 | | 1,430,600 | |
| Repurchase of senior unsecured notes | | (115,204) | | _ | | (115,204) | | _ | |
| Proceeds from senior unsecured bond issuance | | _ | | 207,400 | | _ | | 207,400 | |
| Payments for financing costs | | _ | | (2,655) | | | | (2,806) | |
| Proceeds from issuance of warrants | | _ | | 131,967 | | | | 131,967 | |
| Taxes paid for conversion of employee awards | | (89) | | (39) | | (1,439) | | (1,236) | |
| TOTAL FINANCING CASH FLOWS | | 89,497 | | 25,419 | | 38,047 | | 40,006 | |
| NET INCREASE (DECREASE) IN CASH | \$ | 11,613 | \$ | 33,250 | \$ | (22,345) | \$ | 45,190 | |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD | \$ | 35,538 | \$ | 51,659 | \$ | 69,496 | \$ | 39,719 | |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$ | 47,151 | \$ | 84,909 | \$ | 47,151 | \$ | 84,909 | |

PRETAX EARNINGS AND ADJUSTED PRETAX EARNINGS SUMMARY FROM CONTINUING OPERATIONS

NON-GAAP RECONCILIATION

(In thousands)

| | Three Months Ended | | | | | Six Months Endo | | | |
|---|---------------------------|----------|----|----------|----|-----------------|----|----------|--|
| | June 30, | | | June 30 | | |), | | |
| | | 2022 | | 2021 | | 2022 | _ | 2021 | |
| Revenues | | | | | | | | | |
| CAM | | | | | | | | | |
| Aircraft leasing and related revenues | \$ | 114,703 | \$ | 93,624 | \$ | 226,638 | \$ | 181,853 | |
| Lease incentive amortization | | (5,029) | | (5,030) | | (10,059) | | (9,982) | |
| Total CAM | | 109,674 | | 88,594 | | 216,579 | | 171,871 | |
| ACMI Services | | 347,498 | | 273,301 | | 677,588 | | 520,432 | |
| Other Activities | | 107,879 | | 97,236 | | 210,414 | | 190,934 | |
| Total Revenues | | 565,051 | | 459,131 | 1 | ,104,581 | | 883,237 | |
| Eliminate internal revenues | | (55,383) | | (49,259) | | (109,053) | | (97,277) | |
| Customer Revenues | \$ | 509,668 | \$ | 409,872 | \$ | 995,528 | \$ | 785,960 | |
| Pretax Earnings (Loss) from Continuing Operations | | | | | | | | | |
| CAM, inclusive of interest expense | | 39,617 | | 22,554 | | 74,612 | | 44,016 | |
| ACMI Services, inclusive of government grants and interest expense | | 21,837 | | 44,762 | | 44,002 | | 66,021 | |
| Other Activities | | 191 | | 3,161 | | 1,742 | | 3,550 | |
| Net, unallocated interest expense | | (574) | | (870) | | (881) | | (1,624) | |
| Non-service components of retiree benefit credit | | 5,388 | | 4,456 | | 10,776 | | 8,913 | |
| Debt issuance costs | | _ | | (6,505) | | _ | | (6,505) | |
| Net gain on financial instruments | | 6,011 | | 35,703 | | 8,707 | | 45,175 | |
| Loss from non-consolidated affiliates | | (3,220) | | 965 | | (4,623) | | (218) | |
| Earnings from Continuing Operations before Income Taxes (GAAP) | \$ | 69,250 | \$ | 104,226 | \$ | 134,335 | \$ | 159,328 | |
| Adjustments to Pretax Earnings | | | | | | | | | |
| Add customer incentive amortization | | 5,822 | | 5,798 | | 11,620 | | 11,497 | |
| Less government grants | | _ | | (38,274) | | | | (66,304) | |
| Less non-service components of retiree benefit credit | | (5,388) | | (4,456) | | (10,776) | | (8,913) | |
| Add debt issuance costs | | _ | | 6,505 | | _ | | 6,505 | |
| Less net gain on financial instruments | | (6,011) | | (35,703) | | (8,707) | | (45,175) | |
| Add loss from non-consolidated affiliates | | 3,220 | | (965) | | 4,623 | | 218 | |
| Adjusted Pretax Earnings (non-GAAP) | \$ | 66,893 | \$ | 37,131 | \$ | 131,095 | \$ | 57,156 | |

Adjusted Pretax Earnings excludes certain items included in GAAP based pretax earnings (loss) from continuing operations because they are distinctly different in their predictability among periods or not closely related to our operations. Presenting this measure provides investors with a comparative metric of fundamental operations, while highlighting changes to certain items among periods.

ADJUSTED EARNINGS FROM CONTINUING OPERATIONS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION

NON-GAAP RECONCILIATION (In thousands)

| | Three Months Ended June 30, | | | Six Mont June | | |
|--|--------------------------------|---------|----|------------------|------------|------------|
| | | 2022 | | 2021 | 2022 | 2021 |
| Earnings from Continuing Operations Before Income Taxes | \$ | 69,250 | \$ | 104,226 | \$ 134,335 | \$ 159,328 |
| Interest Income | | (15) | | (9) | (24) | (28) |
| Interest Expense | | 9,461 | | 15,021 | 20,860 | 29,543 |
| Depreciation and Amortization | | 81,372 | | 75,633 | 163,443 | 146,684 |
| EBITDA from Continuing Operations (non-GAAP) | \$ | 160,068 | \$ | 194,871 | \$ 318,614 | \$ 335,527 |
| Add customer incentive amortization | | 5,822 | | 5,798 | 11,620 | 11,497 |
| Less government grants | | | | (38,274) | _ | (66,304) |
| Add non-service components of retiree benefit credits | | (5,388) | | (4,456) | (10,776) | (8,913) |
| Less debt issuance costs | | | | 6,505 | _ | 6,505 |
| Less net gain on financial instruments | | (6,011) | | (35,703) | (8,707) | (45,175) |
| Add loss from non-consolidated affiliates | | 3,220 | | (965) | 4,623 | 218 |
| Adjusted EBITDA (non-GAAP) | \$ | 157,711 | \$ | 127,776 | \$ 315,374 | \$ 233,355 |

Management uses Adjusted EBITDA to assess the performance of its operating results among periods. It is a metric that facilitates the comparison of financial results of underlying operations. Additionally, these non-GAAP adjustments are similar to the adjustments used by lenders in the Company's senior secured credit facility to assess financial performance and determine the cost of borrowed funds. The adjustments also remove the non-service cost components of retiree benefit plans because they are not closely related to ongoing operating activities. The adjustments also excluded the recognition of government grants from adjusted earnings to improve comparability between periods. Management presents EBITDA from Continuing Operations, a commonly referenced metric, as a subtotal toward computing Adjusted EBITDA.

EBITDA from Continuing Operations is defined as Earnings (Loss) from Continuing Operations Before Income Taxes plus net interest expense, depreciation, and amortization expense. Adjusted EBITDA is defined as EBITDA from Continuing Operations less financial instrument revaluation gains or losses, non-service components of retiree benefit costs including pension plan settlements, amortization of warrant-based customer incentive costs recorded in revenue, recognition of government grants, charge off of debt issuance costs upon debt restructuring and costs from non-consolidated affiliates.

ADJUSTED FREE CASH FLOW NON-GAAP RECONCILIATION (In thousands)

| | , | Three Months Ended June 30, | | | Six Months Ended June 30, | | | | | welve Months Ended June 30, |
|---------------------------------------|----|-----------------------------|----|----------|---------------------------|----------|----|-----------|----|-----------------------------|
| | | 2022 | | 2021 | | 2022 | _ | 2021 | | 2022 |
| OPERATING CASH FLOWS (GAAP) | \$ | 124,541 | \$ | 182,744 | \$ | 250,209 | \$ | 307,191 | \$ | 526,575 |
| Sustaining capital expenditures | | (52,580) | | (59,406) | | (88,917) | | (100,145) | | (171,876) |
| ADJUSTED FREE CASH FLOW (Non-GAAP) | \$ | 71,961 | \$ | 123,338 | \$ | 161,292 | \$ | 207,046 | \$ | 354,699 |

Sustaining capital expenditures includes cash outflows for planned aircraft maintenance, engine overhauls, information systems and other non-aircraft additions to property and equipment. It does not include expenditures for aircraft acquisitions and related passenger-to-freighter conversion costs.

Cash receipts from government payroll support programs, which are included in operating cash flows, were \$0 and \$83.0 million for the six month periods ended June 30, 2022 and 2021, respectively. Cash receipts from government payroll support programs were \$0 for the twelve months ended June 30, 2022.

Adjusted Free Cash Flow (non-GAAP) includes cash flow from operations net of expenditures for planned aircraft maintenance, engine overhauls and other non-aircraft additions to property and equipment. Management believes that adjusting GAAP operating cash flows is useful to evaluate the company's ability to generate cash for growth initiatives, debt service, cash returns for shareholders or other discretionary allocations of capital.

AIR TRANSPORT SERVICES GROUP, INC. AND SUBSIDIARIES

ADJUSTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS

NON-GAAP RECONCILIATION

(In thousands)

| | T | ree Mo | nths Ended | | Six Months Ended | | | | | |
|---|-----------|-----------------|------------|-----------------|------------------|-----------------|-----------|-----------------|--|--|
| | June 30, | 2022 | June 30 | , 2021 | June 30 | , 2022 | June 30 | , 2021 | | |
| | \$ | \$ Per Share | \$ | \$ Per Share | \$ | \$ Per Share | \$ | \$ Per Share | | |
| Earnings from Continuing Operations - basic (GAAP) | \$ 54,210 | | \$ 79,869 | | \$104,006 | | \$122,159 | | | |
| Gain from warrant revaluation, net of tax1 | (107) | | (25,816) | | (50) | | (31,171) | | | |
| Convertible notes interest charges, net of tax ² | 762 | | | | 1,522 | | | | | |
| Earnings from Continuing Operations - diluted (GAAP) | 54,865 | 0.61 | 54,053 | 0.74 | 105,478 | 1.18 | 90,988 | 1.23 | | |
| Adjustments to remove the following, net of tax | | | | | | | | | | |
| Customer incentive amortization ³ | 4,493 | 0.05 | 4,475 | 0.06 | 8,968 | 0.10 | 8,873 | 0.12 | | |
| Government grants ⁴ | _ | _ | (29,539) | (0.40) | _ | _ | (51,172) | (0.69) | | |
| Non-service component of retiree benefits ⁵ | (4,158) | (0.05) | (3,439) | (0.05) | (8,316) | (0.09) | (6,879) | (0.09) | | |
| Derivative and warrant revaluation ⁶ | (4,533) | (0.05) | (1,738) | (0.05) | (6,671) | (0.07) | (3,694) | (0.15) | | |
| Loss from affiliates ⁷ | 2,485 | 0.03 | (745) | (0.01) | 3,568 | 0.04 | 168 | _ | | |
| Debt issuance costs ⁸ | _ | _ | 5,020 | 0.07 | _ | _ | 5,020 | 0.07 | | |
| Convertible debt interest charges (prior period), net of tax ² | _ | | 2,339 | (0.01) | | | 4,663 | 0.06 | | |
| Adjusted Earnings from Continuing Operations (non-GAAP) | \$ 53,152 | \$ 0.59 | \$ 30,426 | \$ 0.35 | \$103,027 | \$ 1.16 | \$ 47,967 | \$ 0.55 | | |
| | Shares | | Shares | | Shares | | Shares | | | |
| Weighted Average Shares - diluted (GAAP) | 89,449 | | 72,964 | | 89,098 | | 73,849 | | | |
| Additional shares - warrants ¹ | _ | | 6,380 | | _ | | 5,839 | | | |
| Additional shares - convertible notes ² | | | 8,111 | | | | 8,111 | | | |
| Adjusted Shares (non-GAAP) | 89,449 | | 87,455 | | 89,098 | | 87,799 | | | |

This presentation does not give effect to convertible note hedges the Company purchased having the same number of the Company's common shares, 8.1 million shares, and the same strike price of \$31.90, that underlie the Convertible Notes. The convertible note hedges are expected to reduce the potential equity dilution with respect to the Company's common stock upon conversion of the Convertible Notes.

Adjusted Earnings from Continuing Operations and Adjusted Earnings Per Share from Continuing Operations are non-GAAP financial measures and should not be considered as alternatives to Earnings from Continuing Operations, Weighted Average Shares - diluted or Earnings Per Share from Continuing Operations or any other performance measure derived in accordance with GAAP. Adjusted Earnings and Adjusted Earnings Per Share from Continuing Operations should not be considered in isolation or as a substitute for analysis of the company's results as reported under GAAP.

- Under U.S. GAAP, certain warrants are reflected as a liability and unrealized warrant gains are typically removed from diluted earnings per share ("EPS") calculations, while unrealized warrant losses are not removed because they are dilutive to EPS. For all periods presented, additional shares assumes that Amazon net settled its remaining warrants during each period.
- Application of accounting standard ASU No. 2020-06, "Accounting for Convertible Instruments and Contracts in an Entity's Own Equity" was adopted prospectively for EPS calculations on January 1, 2022 using the modified retrospective approach. The new GAAP requires convertible debt to be treated under the "if-convert method" for EPS. Periods prior to adoption include adjustments to reflect EPS as if the new standard had been applied historically for comparability purposes.
- 3. Removes the amortization of the warrant-based customer incentives which are recorded against revenue over the term of the related aircraft leases and customer contracts.
- Removes the effects of government grants received under federal payroll support programs.
- Removes the non-service component of post-retirement costs and credits.
- Removes gains and losses from financial instruments, including derivative interest rate instruments and warrant revaluations.
- Removes losses for the Company's non-consolidated affiliates.
- Removes the charge off of debt issuance costs when the Company modified its debt structure.

AIRCRAFT FLEET

| | June 3 | June 30, 2021 December 31, 2021 | | | June 3 | 30, 2022 | December 31, 2022 Projected | | |
|--|-----------|---------------------------------|-----------|-----------|-----------|-----------|--------------------------------|-----------|--|
| | Freighter | Passenger | Freighter | Passenger | Freighter | Passenger | Freighter | Passenger | |
| B767-200 | 32 | 3 | 33 | 3 | 33 | 3 | 32 | 3 | |
| B767-300 | 59 | 9 | 65 | 9 | 70 | 8 | 80 | 8 | |
| B777-200 | _ | 3 | _ | 3 | _ | 3 | _ | 3 | |
| B757 Combi | _ | 4 | _ | 4 | _ | 4 | _ | 4 | |
| A321-200 | | | | | | | 2 | | |
| Total Aircraft in Service | 91 | 19 | 98 | 19 | 103 | 18 | 114 | 18 | |
| B767-300 in or awaiting cargo conversion | 15 | _ | 12 | _ | 14 | _ | 11 | _ | |
| A321 in cargo conversion | _ | _ | 1 | | 5 | _ | 8 | _ | |
| B767-200 staging for lease | 1 | | 1 | | 1 | | 2 | | |
| Total Aircraft | 107 | 19 | 112 | 19 | 123 | 18 | 135 | 18 | |

| Aircraft in Service | | | | |
|---------------------------|------------------|----------------------|------------------|--------------------------------|
| <u>-</u> | June 30, 2021 | December 31, 2021 | June 30, 2022 | December 31, 2022 Projected |
| Dry leased without CMI | 34 | 35 | 37 | 43 |
| Dry leased with CMI | 46 | 50 | 52 | 52 |
| Customer provided for CMI | 3 | 6 | 7 | 13 |
| ACMI/Charter ¹ | 27 | 26 | 25 | 24 |

^{1.} ACMI/Charter includes four Boeing 767 passenger aircraft leased from external companies.